



April 2026



FORWARD-LOOKING STATEMENTS

THIS COMMUNICATION CONTAINS FORWARD-LOOKING STATEMENTS REGARDING OFF THE HOOK YS INC. (“OTH,” “WE,” “US,” “COMPANY”), INCLUDING, THE ANTICIPATED TIMING OF STUDIES AND THE RESULTS AND BENEFITS THEREOF. YOU CAN GENERALLY IDENTIFY FORWARD-LOOKING STATEMENTS BY THE USE OF FORWARD-LOOKING TERMINOLOGY SUCH AS “ANTICIPATE,” “BELIEVE,” “CONTINUE,” “COULD,” “ESTIMATE,” “EXPECT,” “EXPLORE,” “EVALUATE,” “INTEND,” “MAY,” “MIGHT,” “PLAN,” “POTENTIAL,” “PREDICT,” “PROJECT,” “SEEK,” “SHOULD,” OR “WILL,” OR THE NEGATIVE THEREOF OR OTHER VARIATIONS THEREON OR COMPARABLE TERMINOLOGY. THESE FORWARD-LOOKING STATEMENTS ARE BASED ON EACH OF THE COMPANY’S CURRENT PLANS, OBJECTIVES, ESTIMATES, EXPECTATIONS, AND INTENTIONS AND INHERENTLY INVOLVE SIGNIFICANT RISKS AND UNCERTAINTIES, MANY OF WHICH ARE BEYOND OTH’ CONTROL. ACTUAL RESULTS AND THE TIMING OF EVENTS COULD DIFFER MATERIALLY FROM THOSE ANTICIPATED IN SUCH FORWARD-LOOKING STATEMENTS AS A RESULT OF THESE RISKS AND UNCERTAINTIES AND OTHER RISKS AND UNCERTAINTIES AFFECTING OTH, INCLUDING THOSE DESCRIBED FROM TIME TO TIME UNDER THE CAPTION “RISK FACTORS” AND ELSEWHERE IN OTH SECURITIES AND EXCHANGE COMMISSION (SEC) FILINGS AND REPORTS, AND FUTURE FILINGS AND REPORTS BY OTH. MOREOVER, OTHER RISKS AND UNCERTAINTIES OF WHICH THE COMBINED COMPANY IS NOT CURRENTLY AWARE MAY ALSO AFFECT EACH OF THE COMPANIES’ FORWARD-LOOKING STATEMENTS AND MAY CAUSE ACTUAL RESULTS AND THE TIMING OF EVENTS TO DIFFER MATERIALLY FROM THOSE ANTICIPATED. INVESTORS ARE CAUTIONED THAT FORWARD-LOOKING STATEMENTS ARE NOT GUARANTEES OF FUTURE PERFORMANCE. THE FORWARD-LOOKING STATEMENTS MADE IN THIS COMMUNICATION ARE MADE ONLY AS OF THE DATE HEREOF OR AS OF THE DATES INDICATED IN THE FORWARD-LOOKING STATEMENTS AND REFLECT THE VIEWS STATED THEREIN REGARDING FUTURE EVENTS AT SUCH DATES, EVEN IF THEY ARE SUBSEQUENTLY MADE AVAILABLE BY OTH ON ITS WEBSITE OR OTHERWISE. OTH UNDERTAKES NO OBLIGATION TO UPDATE OR SUPPLEMENT ANY FORWARD-LOOKING STATEMENTS TO REFLECT ACTUAL RESULTS, NEW INFORMATION, FUTURE EVENTS, CHANGES IN ITS EXPECTATIONS, OR OTHER CIRCUMSTANCES THAT EXIST AFTER THE DATE ON WHICH THE FORWARD-LOOKING STATEMENTS WERE MADE.

THIS PRESENTATION CONTAINS CERTAIN DATA AND INFORMATION THAT WE OBTAINED FROM VARIOUS GOVERNMENT AND PRIVATE PUBLICATIONS. STATISTICAL DATA IN THESE PUBLICATIONS MAY ALSO INCLUDE PROJECTIONS BASED ON A NUMBER OF ASSUMPTIONS. IF ANY OF THE ASSUMPTIONS UNDERLYING THE MARKET DATA ARE LATER FOUND TO BE INCORRECT, ACTUAL RESULTS MAY DIFFER FROM THESE ASSUMPTIONS. YOU SHOULD NOT PLACE UNDUE RELIANCE ON THESE FORWARD-LOOKING STATEMENTS

THIS PRESENTATION MAY CONTAIN TRADEMARKS, SERVICE MARKS, TRADE NAMES, AND COPYRIGHTS OF OTHER COMPANIES, WHICH ARE THE PROPERTY OF THEIR RESPECTIVE OWNERS. SOLELY FOR CONVENIENCE, SOME OF THE TRADEMARKS, SERVICE MARKS, TRADE NAMES, AND COPYRIGHTS REFERRED TO IN THIS PRESENTATION MAY BE LISTED WITHOUT THE TM, SM, ©, ®, OR ™ SYMBOLS, BUT OTH WILL ASSERT, TO THE FULLEST EXTENT UNDER APPLICABLE LAW, THE RIGHT OF THE APPLICABLE OWNERS, IF ANY, TO THESE TRADEMARKS, SERVICE MARK, TRADE NAMES, AND COPYRIGHTS.

OUR BUSINESS

Off The Hook Yacht Sales (“OTH”)

Through proprietary AI-powered technology, OTH is transforming how pre-owned boats are bought, sold, and financed within the \$10+ billion U.S. used boat market. Operating as a market maker, OTH drives transaction velocity, pricing discipline, and capital efficiency through an integrated platform spanning acquisition, brokerage, auctions, and financing. The model converts a fragmented, low-turn retail category into a high-velocity liquidity engine



OVERVIEW

Scaled Platform Driving Transaction Velocity and Profitability

\$120M

Revenues & Growing

4,000+

Transactions

29M

Social Media Impressions

\$150-155M

2026Est Revenue

5X

Inventory Turnover

\$300M

Capacity to buy Boats
\$60M Floor Plan X 5x
Inventory Turns

400+

Loans Annually



Consistently ranked as a Top 100 Dealer in the USA by Boating Industry.



On Inc. 500's list of the 5000 fastest growing companies in the U.S. for 3 consecutive years.

No. 1274 (2018), No. 407 (2017), No. 594 (2016)



MASSIVE MARKET PRIMED FOR MODERNIZATION

Annual Statistics U.S. Market

~\$57B

Total marine sales including new and used boats, marine products and services

78%

Of all boat sales are used boats

~1M

Used boats sold annually

\$10B+

Total used boat sales

The Market is Starving for Efficiency

The biggest problem in the boating world is how inefficient it is to buy or sell a used boat.

- Unclear what a boat is worth
- Difficult for boat owners to sell quickly without sacrificing value
- Hard for sellers to get competitive offers
- Hard for buyers to get structured financing

USED BOATS ARE MORE PROFITABLE

Business model is centered around used inventory, which is more profitable, controllable, and scalable than new boat sales

We are a market maker for used boats



- **Faster turns of 4-5x per year** vs. just 1-2x for traditional dealers, high turns reduces risk
- **No OEM constraints: No territories, quotas for orders, or pricing controls**
- **Consumer-led demand:** Buyers value condition, price, availability more than newness
- **Control drives margins:** Full-cycle from acquisition to resale, maximizes profitability

Vertically Integrated Business Model

OTH portfolio companies operate synergistically, each entity supporting the others to maximize efficiency and effectiveness.

COMPANY	DESCRIPTION
Off The Hook Yacht Sales	Yacht/Boat Dealership
NextBoat AI	Proprietary tech platform for CRM, data storage, and analysis, enhancing efficiency and decision-making
OTH Yacht Services	Provides high-quality maintenance, repair, and support services
WeBuyBoats.com	Wholesale lead generating website
Azure Funding (“Azure”)	Recreational loan broker and lender providing financing solutions for individuals, dealerships, and brokerages
Marine Asset Recovery	Repossession company

Note: Certain entities represent brands or operating divisions and are not separate legal subsidiaries as listed in the Company's S-1.

AI + DATA ADVANTAGE: TOOLS THAT TRANSFORM MARINE SALES



Our proprietary tech stack, powered by AI, drives decision-making across pricing, inventory, outreach, and auctions—making our sales process faster, smarter, and more accurate.

Proprietary data gathered over 15 years:

10K+

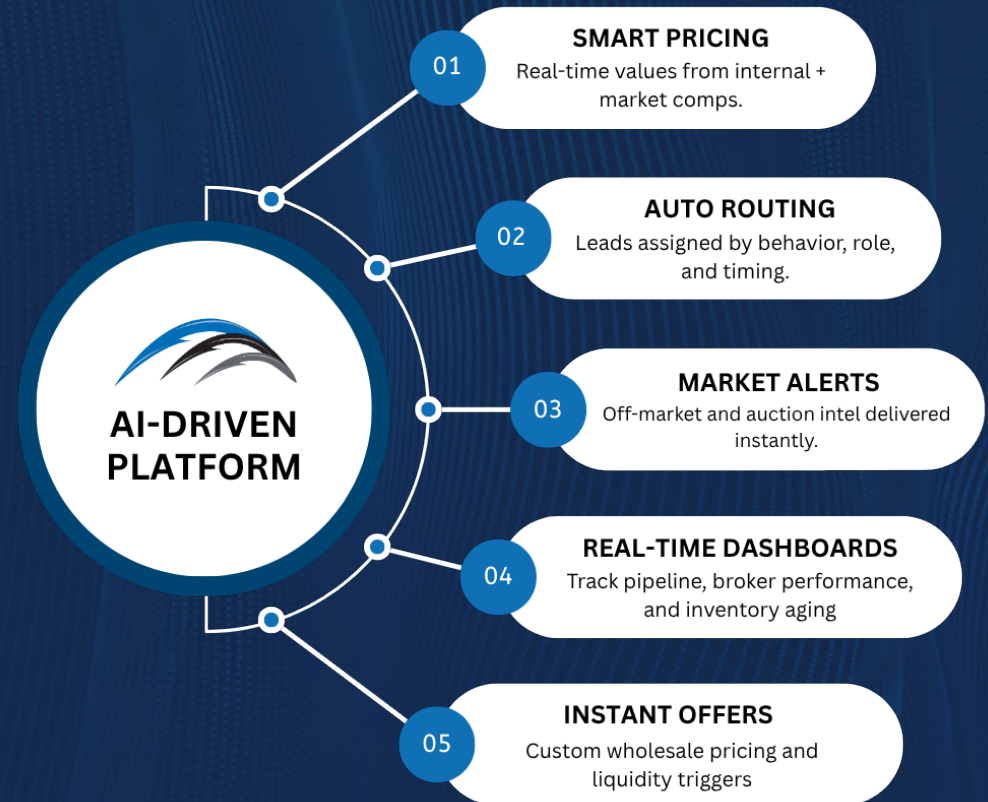
Vessel Bids

4,000+

Transactions

70K+

Buyer / Seller Leads



AI-Driven Platform: Patent Pending

END-TO-END PLATFORM MODERNIZES MARINE SALES

OTH's digital auction platform connects intake, pricing, financing, and closing into a single workflow – reducing cycle time and increasing monetization per transactions

1. Multi-Channel Inventory Intake

Direct-to-customer sourcing, repossessions, and broker submissions provide diversified deal flow and pricing advantage

2. AI-Assisted Lising and Pricing

Data-driven reserve setting improves pricing discipline and reduces margin volatility

3. Real-Time Competitive Bidding

7-, 14-, or 21-day auctions accelerate price discovery and increase inventory turnover

4. Integrated Financing

Instant pre-approval through Azure Funding increases close rates and captures high-margin financing, warranty, and insurance revenue streams

5. End-to-End Close

Funding, title transfer, and logistics managed internally – no handoffs, no leakage

SET TO SCALE: CAPITAL EFFICIENT GROWTH, FAST ROI

Growth Drivers

More Inventory

+

More Sales

×

More Momentum

AI-Driven platform seamlessly matches buyers & sellers

+

Upsell

Financing
Warranties
Insurance
Marine services
Marine real estate

=

Targeting

\$1B+

in annual revenue

INCREASING VELOCITY

Capital Efficient

Expand floorplan marine financing

Funding purchases with proceeds from IPO = higher margins

Brokers on commission only

AI engine is built and fully deployed

High margin add-ons for recurring revenue

Marina acquisitions serve as sales and service centers, customer acquisition, inventory acquisition

Financing, warranty, insurance sales and storage savings

Accelerated demand expected driven by new tax code, Section 179 for depreciation

MARKETING

A multi-channel strategy to drive demand and capture sellers & buyers across the marine ecosystem.

DIGITAL CHANNELS

- Google Ads
- SEO
- Social Media
- Partnerships with digital influencers

TRADITIONAL MEDIA

- Billboards
- TV Commercials
- Major Boat Show Presence

TARGETED OUTREACH

- Email lists with dealers, brokers, RV dealers
- Partnerships with industry players to source motivated sellers

Objective: Build brand dominance and funnel motivated sellers directly into OTH platforms.

Geographic Expansion

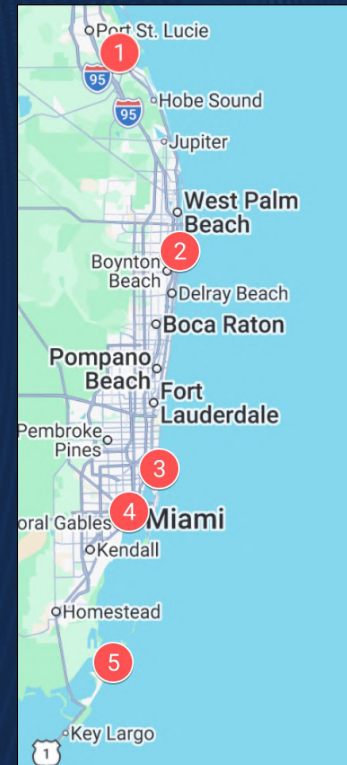
OTH is expanding its South Florida service and infrastructure footprint through the addition of Apex Marine Group of Companies (“Apex”).

Strategic Importance

- Adds five strategically located South Florida facilities
- Expands in-house service capacity
- Enhances operational control across the platform
- Supports OTH’s vertically integrated marine strategy

Platform Benefits

- Reduces reliance on third-party service providers
- Supports faster inventory processing timelines
- Creates opportunity to internalize customer financing through Azure
- Strengthens service coverage in a core marine corridor



Geographic Footprint

The Apex acquisition adds five South Florida locations:

1. Stuart
2. Palm Beach
3. Haulover (Miami)
4. Miami
5. Ocean Reef Club (Key Largo)

EXECUTIVE LEADERSHIP

JASON RUEGG

**PRESIDENT AND FOUNDER;
CHAIRMAN OF THE BOARD**

- Founder of Off The Hook Yachts in 2012, leading its growth into a nationally recognized marine business
- 12+ years of leadership experience across all facets of the marine industry

BRIAN JOHN

**CHIEF EXECUTIVE OFFICER;
DIRECTOR**

- 25+ years investment and advisory experience across consumer, and other emerging growth sectors
- Founder of Caro Partners, advising early-stage and high-growth companies
- CEO roles of multiple public companies, including Jupiter Wellness, SRM Entertainment, and JWAC
- Executive Chairman of Caring Brands

BLAKE PHILLIPS

CHIEF OPERATING OFFICER

- Nearly 15 years of experience in financial leadership, with a focus on accounting, finance, and operations
- Previously served as CFO at Filmworks International and Manufacturing Methods
- Holds both an MBA and a BS in Accounting and Finance from UNC Wilmington

CHAD CORBIN

CHIEF FINANCIAL OFFICER

- Extensive leadership experience in marine retail and dealership operations
- Served as General Manager of flagship MarineMax locations
- Spent 9 years in leadership positions with White River Marine Group, one of the largest boat manufacturers and retailers in the U.S.

BOARD OF DIRECTORS



MICHAEL KOSLOSKE

INDEPENDENT BOARD MEMBER

- Founder and former CEO of Health Insurance Innovations, which he led to a successful NASDAQ IPO in 2013
- Recognized as an Ernst & Young Entrepreneur of the Year Finalist in 2013
- Brings deep expertise in building and scaling publicly traded companies



JIM SEAGRAVE

INDEPENDENT BOARD MEMBER

- Founder, Chairman, and CEO of flyExclusive, one of the largest private aviation companies in the U.S.
- Founder of LGM Ventures and Seagrave Aviation, with extensive experience in aviation growth and operations
- Provides strategic leadership and operational insight to Off The Hook Yachts' board



MARY REYNOLDS

INDEPENDENT BOARD MEMBER

- More than 15 years of leadership experience in retail and commercial finance
- Currently VP, Director of Innovation & Operations at Ascend Bank
- Brings strong expertise in lending, operational strategy, and financial services



GEORGE JOUSMA

INDEPENDENT BOARD MEMBER

- Over 40 years of leadership in the Italian yacht industry
- Founder and CEO of Sanlorenzo of the Americas, a leader in luxury yacht sales and service
- Veteran executive with deep knowledge of international yacht brokerage and distribution

Highlights and Catalysts

Investment Highlights

High-Velocity Liquidity Model

- ~5x inventory turnover vs. 1-2x industry norms
- Market maker positioning in \$10B+ U.S. used boat market
- Embedded margin at acquisition

Integrated Margin Expansion

- Financing, warranty, and insurance revenue layered onto transaction
- ~\$110M annual loan volume enhances recurring income
- Scalable platform with operating leverage

Defensible Data & AI Advantage

- 15+ years of proprietary transaction data
- Real-time valuation engine improves pricing precision
- Network effects strengthen competitive moat

Near-Term Catalysts

Revenue Scaling

- FY2026 revenue guidance of \$150-155M
- Continued inventory growth following expanded floorplan capacity

Margin Expansion

- Increasing financing and warranty attachment rates
- Higher transaction velocity improving ROIC

Platform Expansion

- Geographic expansion (Great Lakes and beyond)
- Growth of Autograph Yacht Group (luxury segment)
- Strategic partnerships and dealer recruitment

Capital Markets

- Increased institutional awareness
- Potential valuation re-rating as scale and earnings expand

STATEMENT OF OPERATIONS

	Year Ended December 31, 2023	Year Ended December 31, 2024	Year Ended December 31, 2025
Revenue	91,839,555	\$98,995,562	119,866,298
Cost of Revenue	(82,693,017)	(90,214,652)	(108,400,082)
Gross Profit	9,146,538	8,780,910	11,466,216
Total Operating Expenses	(6,108,249)	(6,096,987)	(11,003,304)
Income from Operations	3,038,289	2,683,923	462,912
Other Income (Expense), net	(67,837)	(69,778)	(205,423)
Interest Expense, net	(1,674,949)	(1,622,461)	(2,261,241)
Net Income	1,295,503	991,684	(1,871,797)